



2023 Capital Budget

SPECIAL COMMITTEE MEETING
MARCH 2, 2023

Agenda

- Introduction
- 2023 Capital Budget Highlights
- Capital Reserves
- OLG Revenue Allocation and Use
- Review of Projects by Business Unit



▶ Introduction

Capital Budget



The City's capital budget funds assets that support service delivery.



Cost to purchase, construct, repair and renew City assets such as roads, bridges, recreational facilities, water and wastewater treatment plants.



Includes the City's share of Service Partners' capital projects.

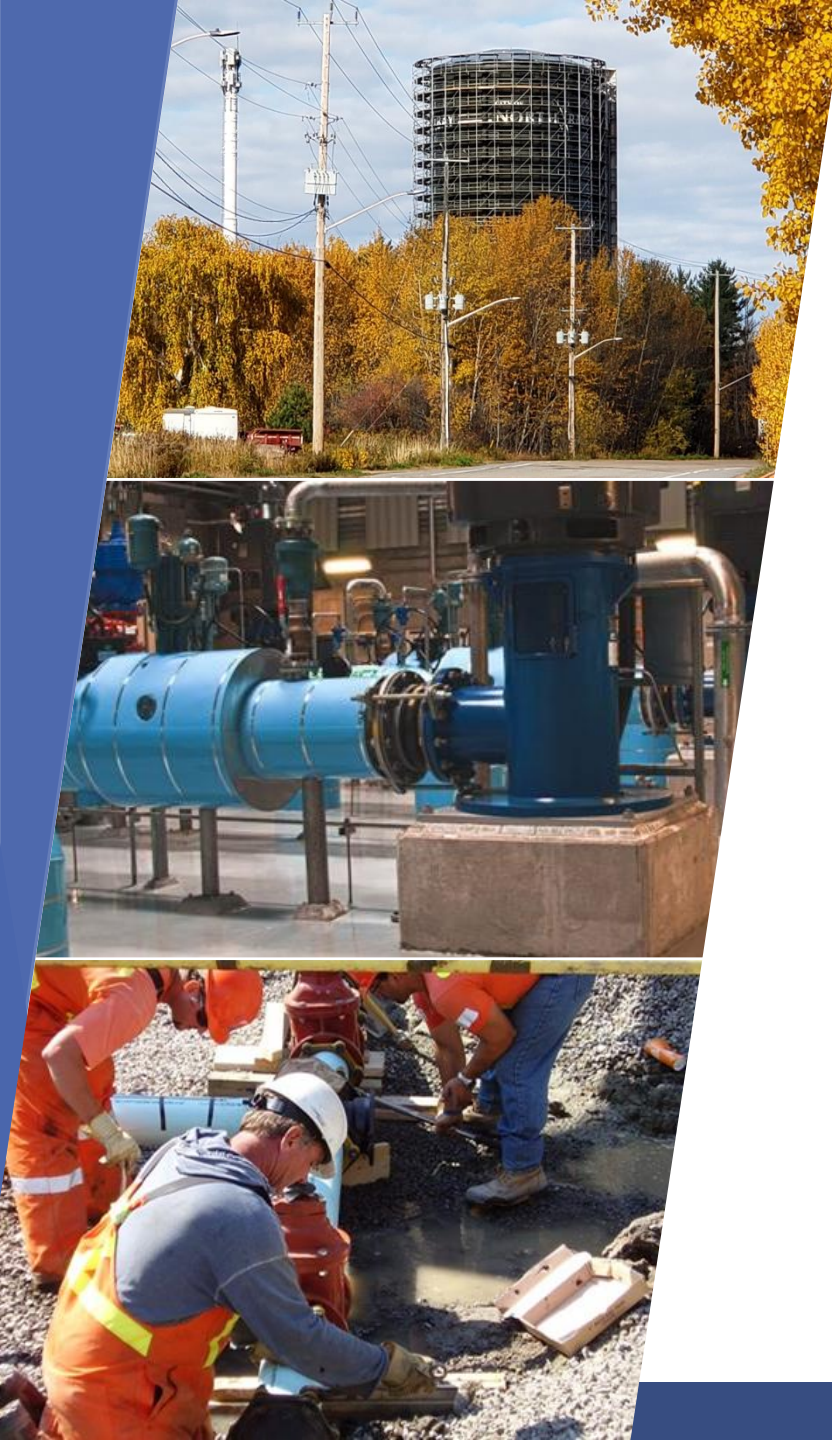
General Capital Budget

- ▶ Roads
- ▶ Bridges
- ▶ Stormwater
- ▶ Infrastructure related to Transit and Fire Services
- ▶ Parks and Playgrounds
- ▶ Sidewalks
- ▶ Community Centers, Arenas and Recreational Facilities
- ▶ Sports fields
- ▶ Trails and Supporting Hard Surfaces
- ▶ Municipal Parking Lots
- ▶ Service Partners



Water and Wastewater Capital Budget

- ▶ Water Treatment Plant
- ▶ Wastewater Treatment Plant
- ▶ Water Distribution - mains, valves, hydrants, etc.
- ▶ Wastewater System - sanitary mains, lift stations, etc.
- ▶ Standpipes
- ▶ Ellendale Reservoir
- ▶ Pumping Stations



Capital Budget Funding Sources

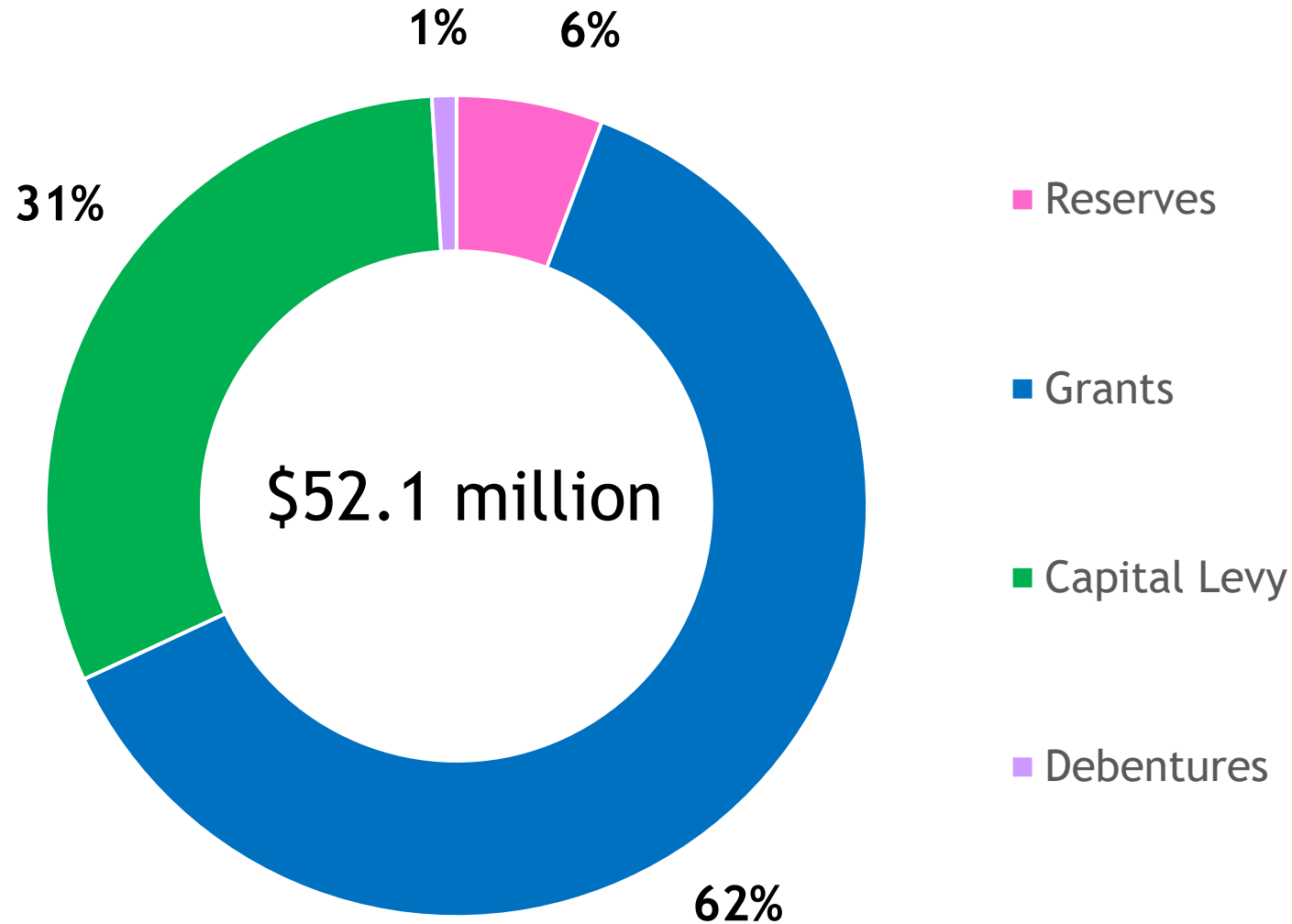
- ▶ Capital Levy
 - ▶ General Capital Budget - tax levy supported
 - ▶ Water and Wastewater Budget - water and wastewater user fees supported
- ▶ Debenture Financing
- ▶ Reserves - Capital, Development Charges, Municipal Accommodation Tax, etc.
- ▶ Grants
 - ▶ Application Based - NOHFC, Connecting Links, ICIP
 - ▶ Formula Based - OCIF, CCBF, Provincial Gas Tax





- ▶ 2023 Capital Budget Highlights

2023 General Capital Budget Revenue Sources



2023 General Capital Budget

\$52.1 million

Project Description	Amount
3711RF - City of North Bay Community and Recreation Centre	\$ 21,823,780
6693RD - Asphalt Resurfacing 2023 On-going	3,600,000
8023FL - Vehicle and Equipment Life Cycle 2023	3,000,000
6483AA - Cassellholme Redevelopment	1,750,000
4021TR - Construction of Sidewalks for Transit Routes	1,712,497
6720PD - North Bay Police Services 2023 On-going	1,652,200
3934RD - Main St. Rehabilitation	1,600,000
6749CA - North Bay Mattawa Conservation Authority 2023 On-going	1,105,000
3801RD - McKeown Ave. Widening - Gormanville to Cartier	1,078,000
Total	\$ 37,321,477

*Total Municipal Contribution for Service Partner Capital Projects is \$5.9 million in 2023

Cassellholme Redevelopment



City responsible for its share of financing costs related to the redevelopment project.



Timing and exact amount of cash flows is subject to change as a result of several factors.

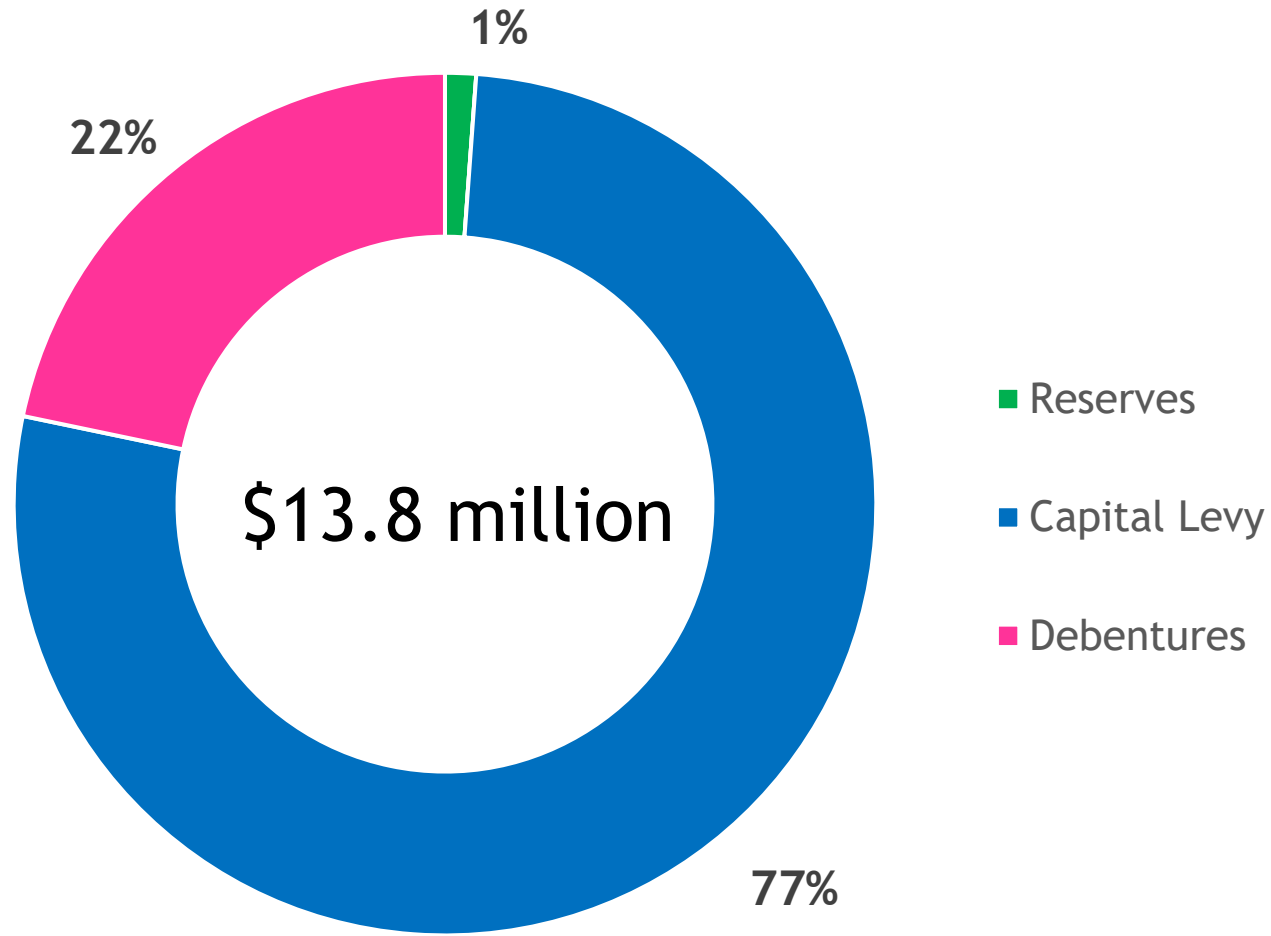


Project No. 6483AA - “Cassellholme Redevelopment” - City’s share of estimated principal and interest payments.



Budget objective: phase-in the anticipated requirements over term of the loan & stabilize the annual requirements in the Capital Budget.

2023 Water and Wastewater Capital Budget Revenue Sources



2023 Water and Wastewater Capital Budget

\$13.8 million

Project Description	Amount
3825SS - Wastewater Treatment Plant - Intake Chamber Replacement	\$ 5,120,500
4337SS - Wastewater Treatment Plant - Structural Repair	1,756,000
6695WS - Watermain Rehab and Restoration 2023 On-going	801,640
4103SS - Wastewater Treatment Plant Expansion	539,000
3719SS - Digester Replacement	490,000
4204SS - Wastewater Treatment Plant - Roof Rehab	392,000
Total	\$ 9,099,140



▶ Capital Reserves

Capital Reserves

Reserve Description		Projected Balances	2023 Proposed Net Reserve Transfers	Projected Balances
99522R	Water Systems Completed Capital	\$ 4,667,067	\$ (375,000)	\$ 4,292,067
99537R	Completed General Capital Projects	\$ 3,182,789	\$ -	\$ 3,182,789
99575R	Sanitary Sewer Completed Capital	\$ 3,167,191	\$ (450,000)	\$ 2,717,191
Various	Other	\$ 10,540,674	\$ 295,529	\$ 10,836,203
Total Capital Fund Reserves		\$ 21,557,721	\$ (529,471)	\$ 21,028,250

CAPITAL RESERVE TARGET

40% OF THE CAPITAL FUNDING POLICY EXPENDITURE LIMIT = \$13.5 MILLION FOR 2023



Allocation and Use ▶ of OLG Revenue

Allocation and Use of OLG Revenue

- ▶ Reviewed and discussed with various CFO's, Finance Directors and CAO's municipal OLG allocation policies
- ▶ Key themes
 - ▶ Typically allocate OLG funding to one time expenses such as:
 - ▶ 75-100% of funds allocated towards transformational capital
 - ▶ 75-100% of funds allocated towards economic development projects
 - ▶ 100% allocated towards funding assessment at risk (write offs from ARB appeals)
 - ▶ 5-10% enter into an agreement with a community partner to provide community distribution
 - ▶ Two municipalities have allocated to operating:
 - ▶ One no longer does so because revenues dropped and because a significant increase to budget
 - ▶ One continues and actually now funds a program that costs more than fund received



OLG Allocation - Administrative Recommendation

2023 Plan

- ▶ Use \$1 million in 2023 to reduce debt on Community Center project
- ▶ Remaining balance distribute once community partner and program plan is approved
- ▶ Final allocation policy to be established with Financial Policy review to be completed after 2023 budget is completed.



▶ Review of 2023
Capital Projects

CAPITAL BUDGET PACKAGE

Summary Sheets - pages 2-11 General & pages 12-17 Water and Wastewater

2023 General Capital Budget and Capital Forecast for 2024 to 2032 by Business Unit													
	Project Classification	LTD Approved Budget	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Community Services													
3508PR - Parks and Playgrounds - New Neighbourhood Parks	R G	-	-	-	200,000	-	-	196,000	-	-	196,000	-	592,000
3509PZ - Official Plan 5 Year Review and Study Update	SI	335,906	-	-	-	-	-	245,169	-	-	-	-	581,075
3702PR - Waterfront Building Rehab and Development	G	-	-	-	-	-	196,000	1,764,000	-	-	-	-	1,960,000
3711RF - City of North Bay Community and Recreation Centre	F G	7,958,000	21,823,780	21,823,780	-	-	-	-	-	-	-	-	51,605,560
3823FD - Fire Master Plan	R SI	-	-	-	88,200	-	-	-	-	-	-	-	88,200

Total Grants and Other Funding Sources	(10,488,092)	(25,568,242)	(16,821,114)	(15,913,946)	(8,066,667)	(22,288,193)	(8,510,667)	(5,582,858)	(5,943,810)	(5,221,905)	(8,333,333)	(132,738,827)
Net General Capital Budget	21,366,313	23,493,161	39,522,340	29,468,455	28,813,687	30,660,034	31,239,369	32,195,018	32,985,443	34,444,802	33,580,267	337,768,889
Capital Funding Policy Limit												
Capital Levy in Operating Budget		(16,121,349)	(16,637,654)	(17,072,734)	(18,047,652)	(18,784,265)	(19,566,865)	(20,168,473)	(21,064,418)	(22,044,043)	(22,959,914)	(192,467,367)
Debenture and Long-term Debt		(500,000)	(7,500,000)	(8,100,000)	(8,100,000)	(8,100,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(74,800,000)
Special Debt for Community Centre		-	(8,131,752)	-	-	-	-	-	-	-	-	(8,131,752)
Canadian Community Building Fund for Community Centre		(3,460,396)	(3,460,396)	-	-	-	-	-	-	-	-	(6,920,792)
Canadian Community Building Fund		(3,412,198)	(3,412,198)	(3,412,198)	(3,412,198)	(3,412,198)	(3,412,198)	(3,412,198)	(3,412,198)	(3,412,198)	(3,412,198)	(34,121,980)
Target Policy for Net Expenditures	(23,493,943)	(39,142,000)	(28,584,932)	(29,559,850)	(30,296,463)	(31,479,063)	(32,080,671)	(32,976,616)	(33,956,241)	(34,872,112)	(34,872,112)	(316,441,891)
(\$ Available) \$ Funding Needed	(782)	380,340	883,523	(746,163)	363,571	(239,694)	114,347	8,827	488,561	(1,291,845)	(39,315)	

Individual Project Information Sheets - pages 16-268

Thank you